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## **POLICY INFLUENCE**

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June 2026

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As a global leader evolving in a complex environment, Alstom has always placed integrity, reliability and responsibility at the heart of its actions and values. This commitment is underpinned and driven by a strong culture of ethics and compliance and the initiatives that stem from it.

Our strategic plan entitled "Alstom in Motion" has a clear ambition: be the leading global innovative player for a sustainable and smart mobility. With a focus on sustained growth, green and digital innovation, operational efficiency, and an agile, inclusive and responsible corporate culture - we have set clear targets. Our policy influence is clearly based on that purpose.

### **Relation with governments, international organisations and think tanks**

Alstom is driven by innovation and develops railway systems which are more efficient to operators (smart maintenance, cybersecurity, optimised ownership cost); more comfortable for passengers (inclusive mobility, on-board experience, connectivity, real-time info); and more integrated with other transport modes.

Alstom supports Trade associations and activities that align with its business strategy and values. Alstom's main policy priorities are access to sustainable transport and industrial development of our solutions.

Access to transport is an essential factor of social progress and economic development. Alstom's mission is to support the transition to inclusive, environmentally friendly, safe and efficient transport. Our sustainability approach is driven by strong convictions:

- Curbing global emissions from transport, aligned with the reductions required to keep global warming to 1.5°C scenario, the most ambitious goal of the Paris agreement,
- Efficient and zero emission mobility solutions shall be the backbone of sustainable transport systems,
- The benefits of rail in terms of energy efficiency, local air pollution, safety and urban space optimization, make it a credible alternative to road,
- Decarbonisation of all transport modes via the use of zero-emission technologies (hydrogen for rail, electricity for road).

Alstom does not make any political contributions. According to our Code of Ethics, "Alstom maintains an awareness of political issues and changes that may impact our business, however, we do not make any political contributions. Political contributions are any payments made to a political party, organization, a politician or a candidate running for office. A payment can be anything of value including goods, services, gifts, loans, funding of a political meeting or event, an advertising campaign, or anything of value provided to a politician, political party or political organization such as use of company office space, computer equipment or stationary. We do not make contributions to political parties, politicians or political organizations" (2020). This is again reaffirmed in our Ethics and Compliance Policy (March 2021).

It should be noted that Alstom respects its employees' rights to participate as individuals in their communities and civic affairs. However, all such activities must be done at a personal level, in their name, on their own time, at their own expense, and it must be clear that these activities are not done on Alstom's behalf. Any local political activities must be done in compliance with applicable laws and regulations.

For more information, please visit

- [Alstom's Code of Ethics](#)
- [Alstom's Ethics and Compliance policy](#)

#### Monetary contributions to advocacy and trade associations

	2022	2023	2024	2025
<b>Advocacy</b>	510 806 €	515 594 €	531 159 €	724 682 €
<b>Trade associations</b>	1 895 262 €	1 874 991 €	1 892 493 €	2 232 992 €
<b>Total financial contributions</b>	2 406 068 €	2 390 585 €	2 423 652 €	2 957 674 €

#### European Union

As a historical and a global leading player in the field of mobility, Alstom is involved in professional associations gathering private companies from all sectors and aiming at:

- Promoting the role of the industry for economic and social development,
- Sharing best practices,
- Raising awareness on sustainable development.

Alstom contributes to the public debate around sustainable mobility and rail transport, engaging with governments, EU institutions, relevant international and national organisations and think tanks in policy development.

The messages through which Alstom contributes to the policy debate focus on the role of open markets and of fair competition to support sustainable growth, the need for continued investment in sustainable technologies & the importance of long-term, transparent and stable policy frameworks.

**Alstom joined the European Union's Transparency Register in 2009.** It allows for public scrutiny, giving citizens and other interest groups the possibility to track the activities of registrants, who are bound by a common Code of Conduct. Overall, Alstom's policy engagement is conducted in a transparent manner and in accordance with applicable rules, including for instance registration in the German Lobby Register (Rg. Number: R002495). For more information, please visit the [Transparency Register](#).

## **United States and Canada**

Alstom advocates for public policies that improve passenger rail systems in the United States and Canada. As a global technology leader in public transport, public officials frequently ask Alstom for its views on rail policies. The company also has regular engagement with public officials representing Alstom's U.S. and Canadian sites on constituent issues of shared concern.

In the US, Alstom is engaging with transit and passenger rail stakeholders, including elected officials, the US Department of Transportation and industry trade associations, to leverage public funding to improve passenger rail service and maintain a robust manufacturing base and supply chain that can meet the needs of passenger rail systems across the country.

Alstom is also actively engaged with elected officials in Canada at the federal, provincial, and municipal level in promoting sustainable and innovative mobility solutions, public investments in transit initiatives and infrastructures, and fair public procurement and trade policies. Most government entities in Canada support strong environmental ambitions for which Alstom positions itself as a trusted partner to reach these goals specifically to the transport sector, one of Canada's most carbon intensive industries. In Canada, Alstom is partnering and has relationships with several local and national organisations.

Alstom does not make contributions to political parties, politicians or political organizations in the United States and in Canada. Though U.S. law allows companies to make such contributions, Alstom maintains strict compliance with its global policy and does not.

Alstom maintains strict compliance with the following principles in all advocacy:

1. All applicable lobbying laws and regulations must be fully complied with;
2. All lobbying must advance sound public policies and consider impacts on all interested stakeholders;
3. Alstom's employees who are lobbying on behalf of Alstom must ensure at all times that they comply with all requirements imposed by applicable laws and regulations and Alstom's internal policies;
4. Gifts, entertainment or hospitality to public officials must be made in strict compliance with applicable anti-corruption laws and regulations, Alstom policies, and other regulations and codes (e.g. internal policies of the policy maker); and
5. Outside lobbyists are strictly limited, subject to stringent approval and thorough due diligence by the Ethics and Compliance Department and bound by contract to a defined scope of work; anti-bribery provisions and commitment to comply with all local regulations.

Alstom makes public filings quarterly to the U.S. Congress, New York State Commission on Ethics and Lobbying in Government and LA Metro Ethics Department reporting any lobbying activity. Alstom also reports its lobbying activities regularly, in accordance with the laws applicable in the various Canadian jurisdictions.

Alstom retains membership in more than 30 external groups in the United States and in Canada representing stakeholders in the rail sector and general business community. These organisations include trade associations (representing both rail suppliers and rail operators) and broad rail stakeholder coalitions. These groups build public policy consensus on key rail issues and advocate in support policies that advance rail service in the United States.

## **Asia-Pacific**

Alstom is represented in several Industry bodies in Australia and India, where it advocates for public policies that favour rail investment and jobs and skills development in railways.

In Australia, Alstom regularly engages with the Federal and State government to advance the capabilities of the local rail industry. A notable example is its partnership with the Victorian Department of Transport to establish a Mobility Supply Chain Centre of Excellence, an initiative designed to foster research, development and innovation across the transport and rolling stock sectors.

In India, Alstom maintains strong relationships with all concerned ministries including the Ministry of Railways, Ministry of Urban and Housing Affairs to advocate for policies supporting the rail industry's competitiveness and pave the way for new innovations and technology in railways.

Alstom actively collaborates with stakeholders in South East Asia, to drive innovation and enhance public transportation systems, making them smart and sustainable while focusing on talent development. An example is the MOU signing between Alstom and National Additive Manufacturing Innovation Cluster (NAMIC) for a Joint Industry Programme. This initiative will use recycled materials for rail repair and refurbishment, and the additive manufacturing of train parts will reduce the carbon footprint for transport and warehousing. Additionally, Alstom's collaboration with Mahidol University aims to develop world-class engineering and technology talent in Thailand.

Alstom makes no contributions to political parties in India, Australia or East Asia.

The following table shows the group's main contributions to industry specific organisations.

<b>Fédérations des industries ferroviaires (FIF)</b> - FIF brings together close to 300 member companies representing the whole spectrum of railway equipment industries	600 000€
<b>Unioni Industriali (Assolombarda-Confindustria) –</b> Confindustria brings together the Italian industry to promote the affirmation of enterprise as the engine of the country's economic, social and civil growth.	357 800€
<b>UNIFE</b> - UNIFE represents more than 100 leading European train builders and rail equipment suppliers	339 900€
<b>VDB (German Railway Industry Association) –</b> VDB represents the German rail industry with more than 200 member companies active in the entire value chain.	239 000€
<b>JRC/Fondazione Politecnico di Milano –</b> The Joint Research Platforms fosters sustainable and responsible scientific and technological innovation through medium- and long-term agreements.	100 000€
<b>Union International des Transports Publics (UITP)</b> - UITP is the International Association of Public Transport, a worldwide network to bring together all public transport stakeholders and all sustainable transport modes.	89 431€
<b>Australasian Railway Association (ARA) –</b> ARA is the reference body for the rail sector in Australia and New Zealand, representing almost 200 member organisations.	53 128 €
<b>International Transport Forum (ITF)</b> - The International Transport Forum at the OECD is an intergovernmental organisation with 64 member countries. It acts as a think tank for transport policy and organises global dialogue for better transport.	50 000€